

HILLINGDON'S JOINT HEALTH AND WELLBEING STRATEGY 2018-2021

Relevant Board Member(s)	Councillor Philip Corthorne Dr Ian Goodman
Organisation	London Borough of Hillingdon Hillingdon CCG
Report author	Kevin Byrne LBH Health Integration Sarah Walker HCCG Transformation
Papers with report	Annex 1: Outline draft Health and Wellbeing Strategy Annex 2: Key performance indicators

1. HEADLINE INFORMATION

Summary	<p>The draft Joint Health and Wellbeing Strategy 2018-2021 incorporates delivery of the Hillingdon Sustainability and Transformation Plan.</p> <p>It is proposed that the draft now be made available for consultation prior to coming back to the Board in December for formal agreement.</p>
Contribution to plans and strategies	<p>Producing a Joint Health and Wellbeing Strategy is a statutory requirement placed on Health and Wellbeing Boards by the Health and Social Care Act 2012.</p> <p>The Hillingdon STP local chapter has been developed as a partnership plan reflecting priorities across health and care services.</p> <p>The Hillingdon STP is also closely aligned to the NWL STP to ensure that delivery meets the needs of local people and supports development of solutions in the best interests of health and care in Hillingdon.</p> <p>The JHWB strategy encompasses activity that is underway including through the Better Care Fund and in taking Hillingdon towards an Accountable Care System.</p>
Financial Cost	There are no costs arising directly from this report.
Ward(s) affected	All

2. RECOMMENDATION

That the Health and Wellbeing Board agrees to the draft Hillingdon Joint Health and Wellbeing Strategy 2018-21 being issued for consultation with findings brought back to the Board for consideration at its meeting on 7th December 2017.

3. INFORMATION

Background Information

The Board has already agreed (at its meetings March 14th and 27th June 2017) that the next iteration of Hillingdon's Joint Health and Wellbeing Strategy should take into account the significant effort across partners that went into developing the Hillingdon Sustainability and Transformation Plan (STP) and that delivery of the STP should be encompassed within delivery of the JHWB Strategy - with the aim of moving towards one strategy and one performance report over time.

It has been recognised that the joint partnership working that has supported, firstly the development of the Hillingdon STP and then establishment of the Hillingdon Care Partners (Accountable Care Partnership) and progress against Better Care Fund Plan all present an opportunity to bring strategic plans across partners together into Hillingdon's 2018-2021 Joint Health and Wellbeing Strategy. This will establish the framework against which the Board can provide strong leadership and oversight over the key issues affecting health and care of people in Hillingdon.

In addition, the June Board asked that officers from all partners should consider:

- How the local plan relates to the overall programme requirements of the North West London footprint STP. Whilst the Hillingdon STP aligns closely to the NWL STP footprint plan, it is also recognised that "double reporting" would be unhelpful.
- Programme management and reporting of outcomes from the implementation actions.
- Agreeing leads for individual workstreams together with timescales and prioritisation
- A greater understanding of risks attached to priorities

STP reporting

We have received confirmation that the STP footprint reporting will be high level and utilise data captured at national level currently. The NWL STP delivery currently anticipates that action at borough level is essential to delivery.

On 21st July, NHS England also published STP progress assessment dashboards setting out a baseline for each of the 44 STPs' progress. Each STP was scored overall against four categories:

1. Outstanding
2. Advanced
3. Making progress
4. Needs most improvement

The North West London STP's overall progress was assessed as "2 - Advanced", one of 20 nationally to receive this score. A further five received "Category 1 - Outstanding".

In addition nine domains are listed covering:

- Hospital performance - emergency, elective and safety
- Patient focused change - at GP, in mental health and in cancer
- Transformation - prevention, leadership and finance.

Programme management

The new Strategy will provide the strategic framework of priority setting among partners in the health and care economy in Hillingdon. Progress against delivery will be reported at future HWB meetings. Reporting will take into account key performance outcome framework data reported nationally through Health profiles.

Project and programme management for Hillingdon's JHWB Strategy will take advantage of existing reporting arrangements and the governance structure established through the Transformation Board to the HWB. The STP footprint progress dashboard reports against the domains listed above (we will explore of this information is available at borough level). Finally the Better Care Fund Plan will also provide granular detail on performance against its six workstreams including the delayed transfer of care targets.

The key performance indicators identified so far to report against are set out at Annex 2. A performance report would come to each Board setting out progress against the five delivery areas. The performance indicators at Annex 2 will also be included, although the Board should not that data on most indicators is only produced annually.

The draft is Strategy is attached at Annex 1, which:

- Sets out the local Health and Wellbeing needs as identified through the Joint Strategic Needs Assessment.
- Sets out the vision and aims, including the nine priorities of the Hillingdon STP and their alignment to the five delivery areas of the NWL STP

Financial Implications

There are no financial implications arising from this report. The financial impact of the Better Care Fund is included in a further report on the Better Care fund 2017/19 elsewhere on the agenda.

4. EFFECT ON RESIDENTS, SERVICE USERS & COMMUNITIES

What will be the effect of the recommendations?

The Strategy once agreed will provide the framework for the Board to drive forwards its leadership of health and wellbeing in Hillingdon.

Consultation Carried Out or Required

Hillingdon's engagement and consultation to date builds on our local approach of continuous dialogue with the public and partners, to serve as a platform for the co-design and co-production of health and wellbeing plans. We have embedded inclusion of patient, public, provider and

other stakeholder input to the initial stages of research, development and testing of system transformation projects in proposals regarding the STP and including the Better Care Fund.

It is envisaged that delivery of priorities in the JHWBS will be subject to similar ongoing co-design principles with residents and service users as proposals come to the fore and are turned into delivery.

NHS England published a guide for Engaging local people within each ST footprint areas (Sept 2016). The NWL STP has been subject extensive consultation based on this guidance and the results published alongside the October STP submission (as its Appendix D). Its Appendix E responds to the feedback from the first draft plan. See :

<https://www.healthiernorthwestlondon.nhs.uk/news/2016/11/08/nw-london-october-stp-submission-published>

Given that this JHWB Strategy brings all the component parts of the STP and BCF together in one place in relation to Hillingdon it is proposed, therefore, that the draft strategy be made publicly available for eight weeks (from end September to 22nd November 2017) with feedback invited as to :

- Whether the priorities and actions as set out in the five delivery areas and the "I statements " reflect issues of greatest concern to residents and whether anything is missing;
- If there are any areas for improvement/any alternative approaches we could take; and
- Whether the draft strategy has potential to adversely impact any Hillingdon residents.

Policy Overview Committee comments

None at this stage.

5. CORPORATE IMPLICATIONS

Hillingdon Council Corporate Finance comments

Corporate Finance has reviewed the report and concurs with the financial implications set out above.

Hillingdon Council Legal comments

The Borough Solicitor confirms that there are no specific legal implications arising from this report. Further legal advice will be provided, if necessary, at the Board's meeting in December 2017 when it will agree the final version of the strategy.

Corporate Property and Construction

Not applicable

6. BACKGROUND PAPERS

Previous Board papers.